

PRELIMINARY CHALLENGES	REFINED CHALLENGES				
	Strengthening the Community Dialogue	Sustaining Arlington's Economic Model	Land-Arlington's Scarcest Resource	Planning for Change	Embracing Diversity
Economic Sustainability Subcommittee Challenges:					
1. Sustaining Arlington's Economic Model <ul style="list-style-type: none"> • Shrinking Federal presence • Shift in the way businesses use office space • Growing competitiveness in the region (value of "proximity" is diminished now that other Metro options have emerged, such as Tyson's) 		X			
2. Sustaining Housing & Affordability <ul style="list-style-type: none"> • Lack of market rate housing for those earning between 60% and 120% of AMI • Losing supply of market rate affordable housing and "starter homes" particularly impacting millennials, seniors over 65, and workforce housing 		X		X	X
3. Ease of Doing Business		X			
Demographics Subcommittee Challenges:					
4. Projecting growth in Arlington Public Schools				X	
5. Planning for diverse age groups as they evolve: Baby Boomers & Millennials				X	
6. Increasing income disparity and decreasing diversity <ul style="list-style-type: none"> • Income disparity concentrates low-income students in a few schools; APS continues to struggle with providing effective academic programs and support for low-income families • Coordination between Schools & County is not systematic or consistent to address needs for after-school activities and transportation • Schools are not included in any of the planning elements of the Comp Plan • Comp Plan does not include an impact analysis on income disparity 		X		X	X
7. Finding new ways to communicate <ul style="list-style-type: none"> • Communicating with different segments of the population (neighborhood character; age groups; cultural segments; housing & lifestyle preferences); • Equitable access to information and opportunities for engagement 	ADD				X
8. Comprehensive planning <ul style="list-style-type: none"> • Comp Plan Elements developed at different cycles; different stakeholders w/o broad perspective; creates competing objectives and no clear process for reconciliation • Comp Plan Elements may address future growth quantitatively, but insufficient detail to population growth characteristics • Facility needs addressed through CIP Process, which does not adequately engage public & commissions • Facility needs are not specifically addressed in any existing Comp Plan Element 				X	
Facilities Subcommittee Challenges:					
9. Limited Land			X		
10. Limited Resources – making better use of existing resources			X		
11. Meeting "back of house" needs			X		
12. Setting Priorities			X		